Today’s Panel

- **Michelle Christy**
  - Director, Office of Sponsored Programs, Massachusetts Institute of Technology
- **Mark Davis**
  - Vice President for Higher Education, Attain, LLC
- **Cindy Hope**
  - Assistant Vice President for Research, University of Alabama
- **David Kennedy**
  - Director of Costing Policies and Studies, Council on Governmental Relations
- **Jim Luther**
  - Associate Vice President, Research Cost Compliance, Duke University
- **Kim Moreland**
  - Assoc. Vice Chancellor for Research and Sponsored Programs, University of Wisconsin - Madison
Noting our Achievements

- What have we been doing?
  - The work of universities in relation to the UG
  - Working with the national community of universities
  - Engaging our campuses
  - Useful tools and good practices
  - Reference sites
Looking Ahead

- What are the challenges that remain? What information do we have?
  - Research Terms and Conditions
  - Closeouts
  - Subrecipient Monitoring
  - DS-2 and F&A
  - Compensation (effort reporting)
  - Procurement
  - Agency Deviations
  - Other Issues
Jimmie Katherine’s Coconut Cake – or is it?
Where’s the recipe?

[Image of coconuts and a coconut cake]
Making my grandmother’s Cake

- Too many recipes - lack of uniformity
  - Real coconuts or Angel Flake?
  - A hammer or heavy knife?
  - Band-aids or plastic gloves or both?
  - Cake flour or general purpose?
  - 8 egg whites or 10?
  - 2 layers or 3?
  - Cream cheese frosting or marshmallow?
  - Toasted coconut or plain?

- What if I misunderstand the rules?
- What will happen in an audit at the County Fair?
Dates, Timeline, Logistics

OMB Final Rule published 12/26/2013

OMB Final Rule updated in Federal Register (FR), with "technical corrections", on 12/19/2014 and published in 2 CFR Part 200

Agency implementation of 12/19/2014 FR Notice considered "Interim Final Rule", but effective immediately

Public Comments (including 2/13/15 comments by COGR) to the 12/19/2014 FR Notice were submitted to OMB
Dates, Timeline, Logistics

- Procurement, DS-2, and other areas are being considered this summer by OMB and COFAR
- Will we see one more round of “technical corrections”? FAQ updates?
- Research Terms and Conditions, applicable to NIH, NSF, and others; Federal Register later this summer?
- DOD Terms and Conditions; under final review at DOD prior to OMB and Federal Register
Dates, Timeline, Logistics

- Single Audit (formerly, A-133) Compliance Supplement (CS) to be available in June; CS should cross-reference the November 2014 FAQs.

- OMB expects to report on “metrics” and other indicators at the end of year-one (early 2016) to gauge the “success” of the UG implementation.

- COGR and Research leaders expect regularly to engage with OMB and COFAR in 2015, 2016, and beyond; with a focus on UG impact on administrative and faculty burden, documenting agency deviations, proposing UG updates that will improve the UG, and other related initiatives.
What have we been doing?

Michelle Christy
Massachusetts Institute of Technology
Cindy Hope
University of Alabama
Key things to Know about UG

Replaces existing circulars:
- A-21
- A-110
- A-133

Applies to: “Non-federal Entities”
- Institutions of Higher Education (IHE)
- States
- Non-Profits
- Tribal Nations

Guidance for Federal and Non-Federal Entities that applies to:
- Grants
- Co-op Agrmnts
- Contracts

Federal contracts follow the FAR, plus UG for cost principles only

Effective Date:
December 2014
How to Implement

- Differences in Institutions:
  - Centralized or Decentralized?
  - Public or Private?
  - Big or Not So Big?
  - Taking full advantage of policy flexibility or measured, risk averse approach?

- Very different approaches may be equally appropriate!
A Sample Communication Strategy

- Cross functional team
  - OSP, procurement, internal audit, financial ops, payroll, controller

- Coordinated communication across campus
  - PIs, working groups to provide feedback on changes, other administrators

- High visibility to senior leadership
  - provost, vpr, risk and audit committee
Another Sample Centralized Communication Strategy

Big News!
We have it under control
You’ll see a change here and there

By the Way,
One-on-one, just-in-time
Educate Faculty through revised forms
What have we been doing?

What does the UG actually mean?

- Working group meeting regularly to read the federal policies including agency update, comparing them against our policies. Where do we have wiggle room?
- What changes do we need to make? Relatively few material changes so far
- Coordinated approach to implementation; “connecting the dots” for the community

AND streamlining policies and procedures to make things easier, for example:

- Tracking and executing on Closeouts, report tracking, reviewing electronic records retention policies, reviewing internal controls. Where are our weak spots?
Internal Controls

What are we doing?

- Our internal controls are already being evaluated for adequacy and effectiveness – A-133 audits
  - Ask about audit program changes during the entrance conference
  - First UG subpart F audit for fiscal year beginning after 12/26/14
  - Current audit is A-133 BUT, must comply with applicable rules
- Focus on Internal Controls when revising policies and procedures

Less prescriptive “rules”  \[\rightarrow\]  Emphasis on internal controls
Implementation Experiences and Ongoing Challenges

- Fear and concern are settling down but still much work to do; some uncertainty continues

- Uncertainty/Areas of Concern
  - Agency exceptions!!
  - External auditor interpretation of UG
  - Single auditor interpretation
  - Organizational adoption ability
  - Research Terms and Conditions?
  - Expectations for Internal Controls

In the meantime, we’re moving forward!
Key Comparisons: OMB Circulars and the Uniform Guidance

Key changes that impact proposing and management of federal awards include the following:

<table>
<thead>
<tr>
<th>Subject</th>
<th>Previous Requirements</th>
<th>Uniform Guidance Requirements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative and Clerical Salaries as Direct Costs on Awards</td>
<td>Permissible in limited circumstances for major projects (per A-21, F.6.b.(2) and Exhibit C)</td>
<td>Must be integral to the project&lt;br&gt;Explicitly included in proposed budget or prior written approval from awarding agency required&lt;br&gt;Individuals specifically identified with the project&lt;br&gt;Costs not also recovered as F&amp;A</td>
</tr>
<tr>
<td>Allowable Activities (normally direct costs if directly related to a Federal award)</td>
<td>Delivering special lectures about specific aspects of the ongoing activity&lt;br&gt;Writing reports or articles&lt;br&gt;Participating in appropriate seminars&lt;br&gt;Consulting with colleagues and graduate students&lt;br&gt;Attending meetings and conferences</td>
<td>Delivering special lectures about specific aspects of the ongoing activity&lt;br&gt;Writing reports or articles&lt;br&gt;Developing and maintaining protocols (human, animals, etc.)&lt;br&gt;Managing substances/chemicals&lt;br&gt;Managing and securing project-specific data&lt;br&gt;Coordinating research subjects&lt;br&gt;Participating in appropriate seminars&lt;br&gt;Consulting with colleagues and graduate students&lt;br&gt;Attending meetings and conferences</td>
</tr>
</tbody>
</table>
Subrecipient v. Contractor, Alabama

Type of Organization: (i.e. nonprofit, for-profit, individual) ________________________________
Pl/Sponsor __________________________ / ________________________________

Check all that apply. This assessment should be considered in determining the type of agreement.

**SUBRECIPIENT**
_____ Will carry out a portion of the award (e.g. conduct research)
_____ Will be responsible for programmatic decision making
_____ Will have performance measured in relation to meeting objectives of the program

*NOTE: Subrecipients have responsibility for adherence to applicable program requirements*

**CONTRACTOR (e.g. Professional Service Agreement)**
_____ Provides similar good/services to many different purchasers within normal business operations
_____ Provides goods/services that are ancillary to the project (supports the primary activity)
_____ Operates in a competitive environment
Honeycomb of UG issues, MIT
Other Resources

The University of Minnesota has prepared a comprehensive site with clear guidance and materials, including links to other sites –
See:http://www.ospa.umn.edu/documents/UG.html#Other

- Columbia University: http://spa.columbia.edu/uniform-guidance
- Emory University: http://www.ogca.emory.edu/ugep/index.html
- Harvard: http://osp.fad.harvard.edu/content/new-omb-uniform-guidance
- Michigan State University: https://www.cga.msu.edu/PL/Portal/DocumentViewer.aspx?cga=aQBkAD0AMgA5ADkA
- University of Maryland College Park: http://www.ora.umd.edu/resources/federal/uniform-guidance
- University of Michigan: http://orsp.umich.edu/policies/federal/omb-guidance/
- University of Minnesota: http://www.ospa.umn.edu/documents/UG.html
- University of Pennsylvania: http://www.upenn.edu/researchservices/OMB%20Announcement.html
- University of Tennessee - Knoxville: http://research.utk.edu/osp/ug/
- University of Wisconsin: https://www.rsp.wisc.edu/UG/
- Virginia Commonwealth University – College of Humanities and Sciences: http://wp.vcu.edu/bspfister/2014/05/20/updates-on-new-omb-uniform-guidance-ug/
Research Terms & Conditions

Kim Moreland
University of Wisconsin – Madison
Research Terms & Conditions

- RTC = Federal-wide Research Terms & Conditions
- Originally the FDP Terms & Conditions
- Provided consistency across major agencies in waiving certain requirements of A-21 and A-110
- RTCs disintegrated with the implementation of the UG
What’s missing?

- Without the RTC, we rely on separate agency implementations of the UG
  - Many variations among agencies
- Institutions have created temporary plans to fill the gap
- Each institution is left trying to create its own matrix of agency prior approvals
**Federal Prior Approval and Other Requirements Matrix**

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1. For use on UW Madison awards subject to the Uniform Guidance until new Research Terms and Conditions are available.
2. If agency is not listed, the award should be managed in accordance with the terms and conditions of the award and the Uniform Guidance.
3. A post-award prior approval request should be routed through the Dean or Director's office to the RIG, who will submit it to the Federal agency.
4. An informal request to change an agency implementation is permitted if the change does not involve an award or cost incurred by the University.

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**General Requirements**

<table>
<thead>
<tr>
<th>Requirement Description</th>
<th>Uniform Guidance Citation(s)</th>
<th>BAA</th>
<th>NBX</th>
<th>NSX</th>
<th>NSY</th>
<th>OBX</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in Scope</td>
<td>200.306(a)(1) &amp; 200.308(b)(1)</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td></td>
</tr>
<tr>
<td>Disagreement or Change of PI</td>
<td>200.306(a)(2) &amp; 200.201(b)(6)</td>
<td>R</td>
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<td>Change in key persons specified in the award</td>
<td>200.308(a)(2)</td>
<td>R</td>
<td>R</td>
<td>R</td>
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<tr>
<td>Change in key persons specified in the application</td>
<td>200.308(a)(2)</td>
<td>R</td>
<td>R</td>
<td>W</td>
<td>W</td>
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<tr>
<td>Need for Additional Funding</td>
<td>200.308(b)(2)</td>
<td>R</td>
<td>R</td>
<td>R</td>
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<td>R</td>
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<tr>
<td>New subawards not already approved in award</td>
<td>200.308(b)(2)</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td></td>
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<tr>
<td>Transferring all scope of work</td>
<td>200.308(b)(2)</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td>R</td>
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<tr>
<td>Issuing fixed amount subawards up to Simplified Acquisition Threshold</td>
<td>200.322 &amp; 200.332</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td>R</td>
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<tr>
<td>Pre-award costs (60 days)</td>
<td>200.336(d)(1), 200.328(d)(4), &amp; 200.407</td>
<td>W</td>
<td>W</td>
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<tr>
<td>Pre-award costs (more than 60 days)</td>
<td>200.336(d)(1), 200.328(d)(4), &amp; 200.407</td>
<td>W</td>
<td>W</td>
<td>W</td>
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<tr>
<td>Initial no-cost extension of up to 12 months (per competitive segment)</td>
<td>200.325 &amp; 200.502-1</td>
<td>W</td>
<td>W</td>
<td>W</td>
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<tr>
<td>Subsequent no-cost extension or extension of more than 12 months</td>
<td>200.325-7</td>
<td>R</td>
<td>R</td>
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<tr>
<td>Carry-forward of unexpended balances to subsequent periods of performance</td>
<td>200.308(d)(5) &amp; 200.308(d)(4)</td>
<td>W</td>
<td>W</td>
<td>W</td>
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**Cost-Related Requirements**

<table>
<thead>
<tr>
<th>Requirement Description</th>
<th>Uniform Guidance Citation(s)</th>
<th>BAA</th>
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<th>NSX</th>
<th>NSY</th>
<th>OBX</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rebudgeting among budget categories</td>
<td>200.306(e)</td>
<td>May be required</td>
<td>UG</td>
<td>W</td>
<td>W</td>
<td>W</td>
<td>Follow agency terms &amp; conditions</td>
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<tr>
<td>Rebudgeting between direct and F&amp;A costs</td>
<td>200.306(d)</td>
<td>May be required</td>
<td>UG</td>
<td>W</td>
<td>W</td>
<td>W</td>
<td>Follow agency terms &amp; conditions</td>
</tr>
<tr>
<td>Rebudgeting of funds allotted for training allowances (full or partial payment to trainees) and participant support costs to other categories, or sex</td>
<td>200.306(d)</td>
<td>R</td>
<td>R</td>
<td>R</td>
<td>R</td>
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<tr>
<td>Special Purpose Equipment on an approved budget</td>
<td>200.421(b)(2)</td>
<td>R</td>
<td>UG</td>
<td>W</td>
<td>UG</td>
<td>UG</td>
<td></td>
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<tr>
<td>Direct charging of salaried administrative or clerical staff</td>
<td>200.413(a)</td>
<td>R</td>
<td>UG</td>
<td>W</td>
<td>W</td>
<td>W</td>
<td>UG</td>
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<tr>
<td>Administrative and general (A&amp;G) costs</td>
<td>200.407</td>
<td>R</td>
<td>UG</td>
<td>W</td>
<td>W</td>
<td>W</td>
<td>UG</td>
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<tr>
<td>Foreign Travel</td>
<td>200.413(c)</td>
<td>R</td>
<td>UG</td>
<td>W</td>
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<td>W</td>
<td>UG</td>
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<tr>
<td>Indirect costs</td>
<td>200.400</td>
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<td>R</td>
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<td>Restrictions</td>
<td>200.405</td>
<td>R</td>
<td>R</td>
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*R* = Prior approval required. **Prior approval** means prior written approval from the sponsor. Prior approval can take the form of the sponsor's acceptance of the proposal and/or proposal budget and subsequent incorporation into the award, or written approval of a separate request submitted by the recipient. 

*W* = Prior approval requirement waived.

*UG* = In the absence of specific guidance from the agency, the Uniform Guidance applies.

**Also see guidance in UW Madison Effort Reporting Guidelines on institutional basic salary (https://www.rsp.wisc.edu/effort-reporting/GuidelinesForEffortReporting.pdf), policy on overheads (http://www.chr.wisc.edu/policies/PPP(1101).htm), and guidance on outside consulting (https://wisc.edu/graduate/page.php?id=346030).**

**Indicates that certain conditions must be met in order for the prior approval to be waived.**
What’s the status?

- NSF and NIH leading the efforts – Jean Feldman and Michelle Bulls
- Eight participating Agencies?

- NIH (co-chair)
- NSF (co-chair)
- USDA – NIFA
- NASA
- DOC – NIST/NOAA
- DOT – FAA
- Energy
- EPA
Process for Approval of RTCs

Packet for Research Business Models
- Transmittal memo
- Draft Fed Register Notice
- Proposed overlay of RTC

Assemble packet of materials
Transmit packet to RBM co-chairs
RBM decides clearance pathway
Time Line ???????
Financial, performance, other reports due 120 days after the end date

Generally, no prior approval required for:
- Using unrecovered F&A as cost sharing
- Pre-award costs of 90 days
- One-time extension of 12 months
- Fixed price subs up to simplified acquisition threshold ($150,000)
- Purchase of general purpose equipment
- Purchase of special purpose equipment >$5,000
Closeouts and Reporting

Jim Luther
Duke University
The UG and Project Closeout and Reporting

- Review of the UG language
- Recent Developments
- Issues and Concerns
- Where To Now?
Closeout, Final Reporting, Cash Draw Process & SubAcct Integration

Sub Accounts
- **Transparency**
  - Clear visibility into payments by project

Agency & Payment Management Groups
- are enforcing limitations on drawdowns / liquidation

The Catalyst
- **GAO Report**
- **Timely and Effective Closeout**

Regulatory Guidance
- **UG:**
  - Reports Due at 90 Days
  - Agencies to proceed to Unilateral Close if needed
  - Includes financial & programmatic reports

- **Sponsors/Agencies:**
  - Timeline varies

*Timely and Effective Closeout & Report Submission:*
- Safeguard sponsor and institutional funds
- Accurate & compliant close-out that does not require revisions
Uniform Guidance Reporting Requirements

- Uniform Guidance (§200.343 Closeout)
  - “(a) The non-Federal entity **must submit, no later than 90 calendar days after the end date of the period of performance, all financial, performance, and other reports** as required… The Federal awarding agency or pass-through entity **may approve extensions** when requested by the non-Federal entity.”

  - “(b) Unless the Federal awarding agency of pass-through entity authorizes an extension, a non-Federal **entity must liquidate all obligation incurred under the Federal award not later than 90 calendar days** after the end date of the period of performance…”
Agency and Sponsor Implementation

HHS §75.381 Closeout
- (g) …complete all closeout actions… no later than 180 calendar days after … final reports…

NIH GPS - 8.6 Closeout
- Recipients must submit a final FFR, final progress report, and Final Invention Statement and Certification within 120 calendar days
- Retro back to all projects ending on/after 10/1/14 (per FAQs) / Unilateral Closeout by Day 270

NSF PAPPG (open for comments until July 20th)
- …annual project reports should be submitted… no later than 90 days…
- …liquidate all obligations incurred under their awards not later than 120 calendar days…

DoD
- Anticipate 120 days for financial reports and 90 days for programmatic
- Other - TBD
SubAccount Reporting

- NSF Transitioned to “Grant by Grant” in 2011/12
- NIH Transition starts 10/1/15
  - Previous Communications (multiple NIH Notices)
  - Recent NIH Communication (*15-105 released May 28, 2015*)
    - Reiterate timeline and no more delays and no exceptions
    - “Grantees with inadequate systems in place to appropriately manage this transition by October 1, 2015, may be unable to appropriately access PMS accounts and risk losing their ability to draw down funding…”
NIH SubAccount Transition

- **Transition**
  - Potential for significant workload increase for departments and central offices
  - Transitional FFR & Carry-forward management – details TBD

- **Future – Steady State**
  - IT and Business Process investment may be required for future steady state
  - New business process in central offices and IT resources may be needed to support code-by-code draw
  - Central Office may need to increase frequency of draw (potentially to daily to support 90 Day Issue)
Where To Now?
Potential Institutional Challenges to 90/120 Day Deadline

- General Considerations:
  - Lead time for changes (business process & IT), breadth and depth of stakeholder impact, Risk, Faculty & Departmental disruption

- Operational Areas to Consider:

  "Barriers" to Timely Closeout
  - Internal billing
  - Peer invoicing timeliness
  - Closeout / FFR processing
  - Procurement Terms and Conditions
  - Improved LOC Draw process
  - Role of Parent on Closeout
  - Tracking of Programmatic
  - Administrative Reports

Analysis of current late postings
Checklist – Issues and Concerns

- Implementation and Operationalization
  - Flexibility to manage 90 & 120 days simultaneously
- SubAccount Transition Readiness and Future State
  - Address Volume of increase workload during transition
  - Able to do code-by-code draw on a more frequent basis
- Evaluated “Barriers” to Timely & Effective Closeout
- Evaluated Pattern of Late Postings
- Consider management of Programmatic Reporting Risk
- Review your DS-2 and consider whether changes will be required
- Pay attention to additional communication – still more to come
Subrecipient Monitoring

Cindy Hope
University of Alabama
Subrecipient Monitoring

- Subrecipient versus Contractor (previously Vendor)
  - Federal agencies may supply and require specific support for determinations

- New restrictions on fixed amount subawards
  - Only up to Simplified Acquisition Threshold ($150,000), prior written agency approval required – Agency exceptions?
Subrecipient Monitoring

- Must Include: Federal Identification, Data Elements, Requirements (including technical reports) – see FDP templates thefdp.org

- Must use subawardee’s negotiated F&A rate or, absent a negotiated rate:
  - Negotiated a rate or
  - Provide 10% “de minimis” rate
Subrecipient Monitoring

- Risk Assessment –
  - must...for purpose of determining appropriate sub monitoring
  - Based on risk may:
    - Training & technical assistance, on-site reviews, agreed-upon procedures audits

High?  Low?
- Sub’s Experience
- Previous Audits
- Past Performance
- Federal Monitoring
- New Personnel
Subrecipient Monitoring

- Pass-through entity monitoring must include:
  - Review financial and programmatic reports
  - Related to the Federal award provided from the pass-through:
    - Ensure appropriate action is taken when deficiencies are detected
    - Issue management decisions when the subrecipient has audit findings
  - Verify compliance with Subpart F, Audit, and adjust own records if necessary
Subrecipient Monitoring

- 200.305(b)(3) Payments to subrecipients within 30 calendar days of receipt of billing, unless the request is improper
Subrecipient Monitoring

Things You Can Do:

- Implement subrecipient versus contractor checklist
- Update subrecipient award checklist
- Formalize risk assessment documentation

Look to theFDP.org for:
Forms, Templates, Models
Subrecipient Monitoring

Things You Can Do:
- Update language in PI approval of sub invoices
- Update sub monitoring Policies & Procedures and Roles & Responsibilities

Look to your colleagues for:
Forms, Policies, Procedures, Roles & Responsibilities
Subrecipient Monitoring

What Can We Expect?

- Still lacking coordination of audit oversight, including management decisions
  - Maybe a Safe Harbor?
    - For peer-institutions with a current Single Audit report and not currently debarred or suspended
  - Better Federal Level Coordination?
Subrecipient Monitoring

What Can We Expect?

- Expanded Clearinghouse
  - Carry on success of FDP FCOI Clearinghouse
  - Provide one location for most commonly required entity information
  - Eliminate unnecessary forms
  - Facilitate risk assessment
Disclosure Statement (DS-2)

Mark Davis
Attain, LLC
Cost Accounting Standards and the DS-2

- CAS and Disclosure Statements (DS-2’s) Required for IHE’s Receiving $50M or More In Federal Awards in a Fiscal Year
- Complex Rules on Timing of DS-2 Revisions and Submissions:

<table>
<thead>
<tr>
<th>Situation #1</th>
<th>Situation #2</th>
</tr>
</thead>
</table>
| **IF** a revision is required **only to Implement UG**  
**AND** the institution does NOT meet the CASB CAS-Covered Contact Threshold, **then:**  
- Revise DS-2 ASAP and Keep on File  
- Submit with next F&A proposal, unless earlier submission is requested by the cognizant agency | **IF** the IHE meets the CAS-Covered contract threshold, **then:**  
- Revise and Submit DS-2 ASAP, no later than the award of the next CAS-covered contract |
Timing of DS-2 Revisions and Submissions

Situation #3
• **IF** the DS-2 is being revised for cost accounting changes implemented before 12/26/14, **then:**
  • Revise and Submit DS-2 ASAP

Situation #4
• **IF** IHE’s are making voluntary changes in cost accounting practices other than those required in the Uniform Guidance - or - submitting F&A cost proposals, **then:**
  • Revise and submit the DS-2 six months before the effective date of the proposed changes.
Timeline

- New DS-2 form:
  - CASB (Cost Accounting Standards Board) is responsible
  - Probably will be released in Summer 2015
  - Will require public comment and COFAR policy update.

- Approach until then:
  - Update the old DS-2 form and describe changes in the Continuation Sheet;
  - Identify the changed sections of the DS-2
  - Describe the changed accounting practices in a cover letter or a separate document in the F&A cost proposal

- After the new DS-2 has been published, any IHE that has completed such filings shall complete and file a revised DS-2 within 90- days.
Compensation

Jim Luther
Duke University
The UG and Compensation – Personal Services

- Review of the UG language
- Recent Developments
- Issues and Concerns
- Where To Now?
Uniform Guidance Themes

- UG offers greater flexibility in account for salaries and wages charged to Federal awards
- UG emphasizes strong Internal Controls with or without an effort reporting system
- UG stresses written institutional policies and procedures
General, 200.430 (a)

- Documentation is critical. Compensation policies must be maintained in a written format.
  - Be available and easily accessible
  - Be up to date and consistent with current systems and practices
  - Document internal controls and roles and responsibilities
  - Address specific compensation issues
  - Be supported by monitoring to confirm compliance
Section (h) is specific to Higher Ed - Identifies special conditions for
- Allowable Activities, Incidental Activities, Extra Service Pay, periods outside the academic year, etc.

Section (i) is “Standards for Documentation of Personnel Expenses”
- Charges must reflect actual work performed and records must
  - Be supported by internal controls & incorporated into official records
  - Reasonably reflect total activity & encompass Federal and other activities on an integrated basis (can use subsidiary records)
  - Budget estimates are allowable if system produces reasonable approximation, significant changes are incorporated in timely manner, the entity’s internal controls support after-the-fact review

Note: For non-Federal entities that do not meet these standards, the Federal government may require personnel activity reports
Institutional Base Salary

- Only for IHEs and specifically defined in the UG: 200.430(h)(2)
- Must be defined in writing by the institution
  - Components of faculty salaries should be clearly established in appointment letters
- Define the treatment of clinical practice plan compensation in relation to IBS
- Generally, IBS will exclude salary paid by a separate organization – VA appointments, consulting, incidental activities, incentive pay
Incidental pay
Institutional Base Salary
Periods outside the academic year*
Extra Service Pay
Intra-institutional consulting
Incentive Pay
Teaching

Key
- must be included in Comp. Doc.
Red = must be paid at IBS rate
* = not to exceed IBS rate

Considerations
- 9 v. 12 months appts
- Relationship to clinical plan
- Documentation standards
- Institutional Culture
- Direct charge allowability
- Consistency
General

- Costs must “satisfy the specific requirements”
  - They are reasonable, conform to written policy, and are applied consistently;
  - They follow an appointment made in accordance with Federal statute and/or written policies; and
  - They are supported by the Standards for Documentation provided for IHE’s.
### ICE Effort Matrix

<table>
<thead>
<tr>
<th>Trigger Events</th>
<th>General Oversight / PI Meeting</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quarterly Notif.</td>
<td></td>
</tr>
<tr>
<td>Annual Effort Certification</td>
<td></td>
</tr>
<tr>
<td>Annual TPE Review</td>
<td></td>
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<tr>
<td>Proposal Submission</td>
<td></td>
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<tr>
<td>Award Receipt</td>
<td></td>
</tr>
<tr>
<td>NIH Other support / NSF Cur &amp; Pending</td>
<td></td>
</tr>
<tr>
<td>Payroll Event (a)</td>
<td></td>
</tr>
<tr>
<td>End of Project - Closeout (c)</td>
<td></td>
</tr>
<tr>
<td>RCC / SOM Metric Report (b)</td>
<td></td>
</tr>
<tr>
<td>Semester Change</td>
<td></td>
</tr>
<tr>
<td>Monthly / Qtrly / Annual</td>
<td></td>
</tr>
</tbody>
</table>

- Cost reallocations/transfer (timeliness & documentation)
- Cost Sharing (salary caps & committed cost-sharing)
- Cross company funding
- Cross department funding
- Effort changes requiring sponsor approval (e.g. 25% reduction)
- Effort Supporting Duke Hospital (ESDUHS)
- Note: Generally School of Medicine only
- K-award compliance
- Note: Generally School of Medicine only
- Meeting awarded effort commitments
- NIH salary cap compliance
- NIH other support (management of proposed & awarded effort)
- NSF current and pending support

**Duke Version of Effort/Comp Matrix**

"ICE" = Internal Control Environment
Checklist

- Evaluate adequacy of documentation?
  - Clear Definition of IBS – what’s in and what’s out?
- Evaluate your current process/system from an internal control perspective
- Review your DS-2 and consider whether changes will be required
- Evaluate opportunities to materially change or tweak existing system to reduce burden/survey faculty and admin staff for irritants and low-hanging fruit. Consider:
  - Decrease frequency of certification
  - Review population of who is required to certify
  - Review who has delegated authority to certify for others
  - How can you leverage existing management reports, budget reports, to support/replace/augment aspects of your effort system?
Procurement

David Kennedy
Council on Governmental Relations
Procurement

- Nonprofit organizations and IHEs – one-year grace period (i.e. FY2017) for implementation of 2 CFR 200.317-326

- Institution must specify in documented policies and procedures. Use A-110 or 2 CFR 200.317-326 for FY2016

- Ongoing advocacy by Research leaders and Procurement Directors to address $3,000 Micropurchase Threshold, per 200.320(a), among other issues
Procurement

- Faculty perspective. Timeliness of acquiring research supplies and tools may suffer with $3,000 threshold. Small Purchase tier ($3,001 to $150,000), per 200.320(b), requires quotes to justify procurement.

- Administration perspective. Adversely impacts institution-wide policies, including P-card. May result in costly redesign of electronic, management and training systems, which have been operating effectively and efficiently for years without any evidence of waste, fraud, or abuse.
Procurement

- Raise the Micropurchase Threshold to at least $10,000, with application process for > $10k?

- FAQs, such as .320-2 (Sole Source for Research) and .320-4 (Strategic Sourcing and Shared Services) to be formalized into 2 CFR Part 200?

- Also to consider:
  1) Do State institutions have option to be covered under 200.317, Procurement by States?
  2) New burden with intersection of Conflict of Interest (200.112) with sections 200.318(c)(1) and (c)(2)?
Procurement

- Also to consider (con’t):
  3) Practicality of Geographic Preferences, per 200.319(b), e.g., State laws?
  4) Documentation requirements associated with “distribute micro-purchases equitably”, per 200.320(a), and “price or rate quotations must be obtained from an adequate number of qualified sources”, per 200.320(b)?
  5) Practicality of the negotiation of profit requirement under section 200.323(b)?
F&A Issues

Mark Davis
Attain, LLC
F&A Rate Extensions

- 200.414(g) Allows a one-time extension of Federally negotiated F&A rates for up to four years:
  - Subject to the review and approval of the cognizant agency for indirect costs.
  - Multiple extensions may be requested if a rate negotiation has been completed between each extension.

- Documentation Requirements:
  - Audited financial statements and an A-133 audit report
  - Summary of research base and space activity since the last rate proposal
  - Rate projections for the period covered by the extension request
Utility Cost Adjustment (UCA)

- Utility Cost Adjustment: An allowance the government makes to recognize that space used for research consumes more utilities costs than other types of space.

<table>
<thead>
<tr>
<th>Circular A-21 Policy</th>
<th>UG Policy</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Flat 1.3% Allowance for only 65 IHEs</td>
<td>• UCA is allowed for ALL IHEs but it must be justified by cost calculations:</td>
</tr>
<tr>
<td></td>
<td>• Limited to 1.3%</td>
</tr>
<tr>
<td></td>
<td>• Based on single-function metering and space weighting factor for research labs</td>
</tr>
<tr>
<td></td>
<td>• Weighting factor is called Relative Energy Utilization Index (REUI)</td>
</tr>
<tr>
<td></td>
<td>• UCA Weighting Factor/Index currently at 2.0</td>
</tr>
</tbody>
</table>

To retain currency, OMB will adjust the REUI numbers from time to time (no more often than annually, nor less often than every 5 years), using reliable and publicly disclosed data.
Impact of the UG on F&A Rates

When will the New Guidance impact the calculation of F&A rates?

- For the 65 IHE’s receiving the 1.3% UCA under Circular A-21:
  - Retain the 1.3% for FY 2014 and FY 2015 F&A rate proposals
  - Must propose the UCA using the UG methodology for FY 2016 base year and beyond

- For IHEs not receiving the 1.3% UCA under Circular A-21:
  - May propose the UCA for FY 2014 and 2015 Base Years, but it may not be accepted
Looking Forward

- COGR is working with IHEs and cognizant agencies on the UCA Calculation:
  - Assess the calculation of the REUI
  - Utilize an engineering perspective
  - Emphasize the IHE perspective
Agency Deviations

David Kennedy
Council on Governmental Relations
Agency Deviations

Conflict of Interest - §200.112
The Federal awarding agency must establish [COI] policies for Federal awards. The non-Federal entity must disclose in writing any potential conflict of interest to the Federal awarding agency or pass-through entity …

- Good news: FAQ 112-1 – not “scientific” COI
- Bad news: Lack of clarity as agencies begin to roll-out new policies (EPA, Commerce, NEA)
1) Identify language in Funding Announcement:

This FOA does not require cost sharing. While there is no cost sharing requirement included in this FOA, AHRQ welcomes applicant institutions, including any collaborating institutions, to devote resources to this effort. An indication of institutional support from the applicant and its collaborators indicates a greater potential of success and sustainability of the project ...
2) Provide UG Citation(s):

§200.306 Cost sharing or matching.
(a) Under Federal research proposals, voluntary committed cost sharing is not expected …

APPENDIX I TO PART 200—FULL TEXT OF NOTICE OF FUNDING OPPORTUNITY
E. APPLICATION REVIEW INFORMATION
… If cost sharing will not be considered in the evaluation, the announcement should say so, so that there is no ambiguity for potential applicants. Vague statements that cost sharing is encouraged, without clarification as to what that means, are unhelpful to applicants …
3) Statement to Agency:

Per 1) and 2) above, I have asked {name your association, e.g., COGR} to review this language in light of the newly implemented 2 CFR Part 200, effective on December 26, 2014. We are concerned that the vague request for cost sharing may inappropriately compel institutions to commit voluntary cost sharing in the budget proposal ...
4) Request to Agency:

At your convenience, please provide: a) the basis or justification for the language included in the FOA, and b) a Policy Official point of contact at the agency who is responsible for approving the language. We look forward to working with you and {name your association, e.g., COGR} to resolve any discrepancies with 2 CFR Part 200 …
Assorted Cupcakes
Michelle Christy
Massachusetts Institute of Technology
Travel Costs

- Documenting travel expenses
  - Must have documentation that justifies that travel by the individual is necessary to the federal award – clarify who’s traveling and why that person’s travel is necessary. Travelers and/or administrators must document, and retain the documentation, as to why the trip was necessary and how it benefited the project.

- “Flexible” rates may be allowed
  - UG allows us to charge the least expensive unrestricted accommodations class flight offered by commercial airlines; A-21 says costs above the “lowest commercial discount airfare” are unallowable.

Applicable Uniform Guidance section: 200.474
Visas and Exchange Rates

- Visa Costs – Recruitment 200.463
  - Short-term, travel visa costs (as opposed to longer-term, immigration visas) … are issued for a specific period and purpose, they can be clearly identified as directly connected to work performed on a Federal award; must be “critical”, “allowable”, consistently charged to all sponsors, meet the definition of “direct cost”

  Applicable Uniform Guidance section: 200.463(d)

- Exchange Rates – allowable as budgeted
  - Prior approval needed if rate change increase costs of project or reduce scope of work.

  Applicable Uniform Guidance section: 200.440
Dependent Care

- Temporary dependent care costs above and beyond regular dependent care that directly results from travel to conferences is allowable provided that:
  - The costs are a direct result of the individual's travel for the Federal award;
  - The costs are consistent with the non-Federal entity's documented travel policy for all entity travel; and
  - Are only temporary during the travel period.

- Travel costs for dependents are unallowable, except for travel of duration of six months or more with prior approval of the Federal awarding agency.

Applicable Uniform Guidance section: 200.474(c)
Administrative and Clerical Salaries

- May be direct charged when the services provided are “integral” to the award, specifically identified with the activity, explicitly included in the budget or have prior written approval of the Federal agency; eliminated “major project” reference from A-21
- Do you have a definition of “integral”? Remember: costs must be allowable, allocable and reasonable, and consistently treated at your institution.
- Note: You may still charge programmatic personnel, like project managers, who are not considered Admin and Clerical

Applicable Uniform Guidance section: 200.413
Computing Devices

- For items under $5,000, it’s easier now!
  - *Computing devices* means machines used to acquire, store, analyze, process, and publish data and other information electronically, including accessories (or “peripherals”) for printing, transmitting and receiving, or storing electronic information.

Applicable Uniform Guidance sections: 200.20, 200.94 (Supplies), and 200.58 (IT Systems)

- Devices must be essential and allocable to a project, but not solely dedicated
  - A-21 said must be “specifically identified” with a project
Wrap-Up and Questions
Is it time for cake?